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**INFLUENCE OF VARIOUS PARAMETERS ON UNDERGROUND ACCIDENTS:
A MULTIFACTORIAL APPROACH IN QUÉBEC MINES**

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INFLUENCE OF VARIOUS PARAMETERS ON UNDERGROUND ACCIDENTS: A MULTIFACTORIAL APPROACH IN QUÉBEC MINES

by

Noël R. Billette* and Marcel Laflamme**

ABSTRACT

In 1982, a study was initiated to investigate relationships between bonus and accidents in Québec underground mines. In 1983, the study was expanded to include the impact of age and experience on accidents.

The presentation describes the methodology followed in gathering information at ten mines from three mining camps in the Province of Québec, and its transfer to data banks for subsequent treatment. Multifactorial analyses of nine variable files for the ten mines has shown: that age, experience and seniority are linked; that total working hours are tied with overtime; that bonus is linked to the main activity of the miner, and not to accidents.

The most tangible factors affecting accidents seem to be the introductory training and subsequent retraining at regular intervals.

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Keywords: bonus rate, accident frequency, age, accidents, underground mining, production, development, services, multifactorial analysis.

INFLUENCE DE DIVERS PARAMÈTRES SUR LES ACCIDENTS EN SOUTERRAIN: APPROCHE MULTIDIMENSIONNELLE DANS LES MINES QUÉBÉCOISES

par

Noël R. Billette* et Marcel Laflamme**

RÉSUMÉ

En 1982, une étude fut entreprise en vue d'analyser les rapports entre la prime au rendement et les accidents dans les mines souterraines du Québec. En 1983, l'étude prit de l'envergure, afin d'inclure l'impact de l'âge et de l'expérience sur les accidents.

La présentation définit la méthodologie utilisée pour recueillir l'information à dix mines de trois régions minières du Québec, et pour leur transfert informatique par la suite. L'analyse multifactorielle à neuf variables effectuée sur les fichiers provenant des dix mines a démontré que l'âge, l'expérience et l'ancienneté sont liés; que le nombre total d'heures travaillées est lié au surtemps; que le boni est lié à l'activité principale du travailleur et n'est pas corrélé avec les accidents.

Il semble que les facteurs les plus susceptibles d'influencer les accidents soient la formation à l'accueil et les cours de perfectionnement à intervalles réguliers.

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Mots clés: taux de prime au rendement, fréquence des accidents, âge, accidents, exploitation minière souterraine, production, développement, services, analyse multifactorielle.

INTRODUCTION

In previous presentations^(1,2), the goal of the initial study was outlined: find if bonus had an impact or not on underground accidents. After gathering millions of individual data involving 3381 miners at 10 mines from three mining camps: Matagami, Chibougamau and Val d'Or, it became imperative to use multidimensional statistics for analysing multiple variable impacts and interactions between variables.

The presentation shows typical two- and three-variable results stemming from relationships between accident frequency at mines on one part and age, experience and bonus on the other. It then proceeds to multifactorial analysis, which shows that previous results can be highlighted by this approach. Recommendations and conclusions are then drawn from results.

METHODOLOGY

A considerable amount of preliminary research was required to gather basic background data for the study. Extensive clerical work was required to develop homogeneous computer files containing the following personnel information:

- a code to identify each worker;
- a reference number for each pay period;
- the number of hours worked at regular rate in each pay period;
- the number of overtime hours worked during each pay period;
- the basic salary earned for normal hours worked at standard rate;
- the bonus earned during each monthly period;
- the age of the worker at a given date;
- the total underground experience of each miner at a given date;
- the local experience of each miner at a given date; and
- the main activity of the miner for the survey period;

and the following accident information:

- the day of the accident;
- the number of days of compensation;
- the number of days of light duty;
- the attributed percentage of anatomo-physiological deficit;
- the number of hours worked the day the accident occurred;
- the number of days worked since the last holiday;
- the number of hours worked since the last holiday; and
- the duration of the last holiday.

The methodology used to analyze small crew incentives data was based on the use

of relative bonus rates. Relative bonus rate is defined as the percentage over basic salary earned by the miner as a bonus in the individual monthly periods of the study. It is important to note that bonus rate in the study varied from 0% to over 100% of basic salary. Bonus is a significant part of most miners' income. Québec miners receive on an average 20-30% of their total income in the form of small crew incentives.

There are as many bonus systems used in the mining industry as there are management philosophies. As well, special incentive systems are normally used to better adapt to local geological and geographical conditions. The main types of workers' incentives are the following:

- bonus based on tonnage;
- bonus based on quality target -metal- criteria;
- bonus based on safety or accident record.

Collected data had to be standardized before analysis could be undertaken for the following reasons:

- companies had paydays on different dates;
- basic salary was paid every two weeks;
- bonus was calculated each month and paid in two unequal amounts (the first payment was based on anticipated future performance).

Because it was found easier to determine a miner's daily basic salary than the crew's earned incentives, an interval period of a month was selected for comparison purposes. It was relatively easy with work schedules to determine the basic monthly salary of individual miners. The study consisted of 30 monthly interval periods from July 1979 to December 1981, where there was no interruption in the mining activities of the mine under study.

The basic salary of individual miners is quite stable from month to month. Deviations are mainly the result of changes in the number of days worked, excluding statutory holidays. The individual monthly bonus rate for miners was calculated by dividing earned small crew incentive bonus by basic salary. This procedure was used to yield 30 different bonus rates per worker. These various rates were then divided into classes in order to provide a distribution for each mine. In this study, 5% intervals have been selected to record other events such as accident frequency and severity, and lost days per accident.

Another independent variable that was investigated was age. For this purpose, miners were divided among two year interval age groups, from 17 to 66 years. This variable changed for each individual over the period of the study. Consequently, the date selected to adjust each worker's age was the last day of December 1980. The same rule was applied with

respect to experience. In this case, however, the following separations were used: 0-1 year, 1-2 years, 2-5 years, 5-10 years and over 10 years. The unequal division, in terms of years of experience, was made necessary by the available data base.

The job allocation of a miner often changes from day to day. In this study, a miner's assignment to development, production or services was made on the basis of the broad category of jobs most frequently carried out. Development activities are considered to be those related to the development of drifts, raises, subdrifts and drawholes in order to access the ore. Production activities are concerned with the drilling, blasting and mucking of ore. Service activities relate to the maintenance of the openings, the installation of piping for ventilation, compressed air and water, and all other activities required to support production operations. It must be recognized that the method used to assign miners to occupational categories (activities) has produced some distortion in compiled data, particularly with regard to service operations.

Accident frequency rates have been compiled on a 200,000 hours norm rather than on a 1,000,000 hours basis as prescribed in Québec, because it represents approximately 100 man-years and is more suitable to mining firm size in the Province. Lost days per accident include not only legally compensated days, but also light duty on the basis of half a day loss per day at work. Medical visits are equivalent to a half day loss.

RESULTS OF DIRECT RELATIONSHIPS WITH ACCIDENT FREQUENCY

In the following presentation, Mines 1 to 4 are located in the Chibougamau area, Mines 5 to 8 in the Val d'Or area, and Mines 9 and 10 in the Matagami area. Results thus illustrate very different situations, because of geographical location, geological and geotechnical conditions, and mine organization.

Experience

The impact of miners' experience was investigated in terms of total accumulated underground experience and total accumulated experience in the mine where the survey was made. This latter investigation also provides some indication of labour force stability at individual mines. The inclusion of two kinds of experience on the same figure permits the impact of diversified experience on accidents to be studied. Large, unequal experience intervals were used because of the limited data available per mine. The small number of intervals prevented the generation of regression lines.

Figure 1 provides histograms of accident frequency as a function of experience for all miners at four mines studied, which are representative of various minesites in the Province of Québec. Mine 1 shows a normal learning curve in a working environment, where intro-

ductory period is limited to the simplest terms. It is also possible to see that the mine has almost always trained its own personnel, at least in the last five years; total underground experience and mine seniority are almost superimposed.

Mine 3 histograms show that a good training of new miners without experience has a positive impact on mine safety. During the survey period, the mine was experimenting with school-stopes to introduce these new miners to the mining environment. The training has proven to be extremely effective. As a sub-group, miners who received this training established an accident frequency rate lower than the average rate for their seniority category.

Mines 4 and 9 exemplify even more progressive introductory training to work complexity, but without school-stopes. After about two years, workers are introduced to more demanding tasks. This explanation was put forward to explain the higher accident frequency rate in the two to five years interval, compared to the one to two year interval. Other mines included in the study are in a somewhat intermediate situation to the mines of figure 1.

Age

Figure 2 provides histograms of accident frequency rate versus miners' age. All regression curves have negative slopes with very high correlation coefficients. They show that accident frequency significantly decreases with age, which is already well documented in the industrial sector. The early introduction of young miners at Mine 1 to more demanding tasks probably accounts for the rather high accident frequency rate in the first few age intervals.

The most interesting feature of the individual histograms is the resurgence of accident peaks at regular intervals on the basis of miners' age: around 20-22 years, 26-28 years, 32-34 years, 40-42 years and 52-55 years. They would appear to correspond to periods when work reassignment is occurring with age and experience.

The mean periodicity of these cycles is 8 years. In terms of workers' age: 20-22 years is when miners with a few years experience transfer to stope work; 26-28 years is when workers are assigned to development activities; 32-34 years is when vertical development workers return to production duties; 40-42 years is when worker assignment to development activities stops because of the physical demands of such assignments; and 52-55 years is when stope miners transfer to service activities.

Study results suggest that miner retraining is required to prevent unnecessary accidents from occurring, when workers are assigned new responsibilities or duties. Cyclical

accident peaks could also be partly due to workers challenging their work environment once they become comfortable with their assignments. This situation would militate for regular retraining even without job reallocation. The same would also be true if miners are being too attentive to the production aspects of their job and not sufficiently attentive to the safety aspects.

Direct impact of bonus

Assessing the influence of individual or small crew incentives on safety at work is an important issue. Many official enquiries into tragedies and accidents in mines^(3,4) have perceived bonus as a major problem with respect to safety. Histograms in the text treat overall mine activity as well as component activities (development, production, services). Seniority is also taken into consideration.

Histograms of mine bonus versus accident rate are often quite flat (horizontal), indicating a complete lack of relationship between the variables. Figure 3 shows the results for four typical mines, selected in three different camps. In order to determine if other information could be drawn from the data, the data was initially grouped according to the main activity of the individual mine workers in the study.

Figure 4 shows the results for development miners at different mines. The results for Mine 1 show a certain affinity to those of figure 1, a typical on-site learning curve for newcomers receiving a limited apprenticeship. The histogram for Mine 2 would seem to reflect the benefits on accident frequency rate of the school stope system used at that mine. A lack of follow-up training could explain the surge in accident frequency rate for the 30-50% bonus rate group. At Mine 7, the recruiting of miners, the lack of proper knowledge of specific geological conditions and a safety program which was still under development are factors which could explain the histogram for this new mining operation. Results at Mine 9 seem to imply that a very good safety system can reduce accident risks even for new miners undergoing training.

Figure 5 shows typical results for production workers, except at Mine 6 where the histogram also includes development activities. Histograms for Mines 1 and 2 are representative of data compiled in stope mining in the study. Regression lines are always significantly different from the horizontal line, except for Mine 4 where the data was insufficient to produce a histogram, Mine 7 where stoping activities were very limited and Mine 9 where the impact of an excellent safety program is evident.

Some mines have a policy of keeping service workers exclusively on service activities, while other organizations regularly transfer them to production activities as needed. Figure 6 illustrates the different mine attitudes to service worker reassignment: Mines 1 and 5

never reassign service workers; Mine 9 occasionally reassigns them and Mine 2 regularly reassigns them. Québec mines do not normally allow more than 30-40% bonus rates for service activities.

Previous figures indicate that new introductory procedures for employees are required to reduce mine accident frequency. Moreover, retraining should become a regular safety procedure, whenever miners are shifted from regular to new assignments. Safety auditing should be a standard procedure for miners in the 30-60% of basic salary bonus rate.

Combined influence of bonus and seniority

One question that arises from the previous section is the possible impact of the bonus system on the accident frequency of lower seniority miners. Figure 7 presents accident frequency rate versus bonus rate data on the basis of two worker populations. An arbitrary initial training period of two years was selected at each mine. Those with less than two years seniority by the end of December 1980 were assigned to the first group.

Knowledge of local safety procedures and of local geotechnical conditions seems quite important for personnel safety. One must remember that many miners with lengthy underground experience are included in the less than two years seniority group. Mines should consider an introductory training period for new miners with previous external experience. The study results seem to indicate that these miners are vulnerable to risks related to local environmental conditions and mine specific equipment utilization procedures. Figure 7 once again shows that Mine 9 has a very efficient safety program as evidenced by crisscrossing curves. The diverging curves of Mines 1 and 2 are more representative of most mines and show the influence of seniority on miner accident frequency rate.

Number of accidents vs time from start of shift

This tedious study was done with respect to only two mines, because of availability of data and time required for its compilation. Figure 8 shows quite clearly a link between accidents and a worker's physical state. Very few miners reach their working place within the first half hour of a shift. They must then check the environment to make sure the place is safe. Moreover, a reduction in activity takes place during lunchtime and at the end of the shift. Accidents are more frequent in the first than last hour, because muscles must be conditioned to carry out tasks. In this period of their workshift, miners are more liable to hurt themselves in falls or slides. Such curves strenghten the assumption that there is a link between a miner's activity and accident susceptibility, as stated earlier in discussing Figure 5.

FACTORIAL ANALYSIS

A brief discussion of multidimensional statistics is essential before treating the main subject of this section (tables 2 to 8). First of all, the objective of the method is to extract in a condensed manner most of the interrelationships and information contained in the data. In this case, the matrix contains pertinent information on mines and miners for the two year study period (1980-1981).

Each miner in the study has been characterized in seven to nine of the following variables: age, total underground experience, mine seniority, total number of hours worked during the period, overtime worked during the period, bonus rate, main duty (development, production, services), number of accidents and number of lost days due to accidents. Some of the non-accident variables fluctuate from month to month for individual miners and differ from miner to miner. Variances are often not of the same order of magnitude, neither in either absolute or relative terms (when dividing by the average). Summing up variances for variables is not a straightforward process, since some variables are correlated. Actual variances for variables was established by subtracting cross-correlation contributions.

In the present study, an attempt is made to identify correlations between variables. The method used is based on defining new theoretical variables called 'factors', linear functions of the initial seven or nine variables. The factors, which number less than the variables, can be used to explain most variations observed in a population. Factorial analysis is a statistical method to analyze a correlation matrix for a set of variables. Factors represent basic phenomena underlying observed variations between initial variables. The presentation makes use of the principal factor method, where the first factor must explain as much of the total variance as possible. The second factor explains as much of the remaining variances, excluding the part explained by the first factor, and so on. Such factors must indicate links between at least two basic variables, either associative or opposite.

Although all of the initial variables are associated to each factor with a coefficient between -1 and +1, those with values furthest from zero are the major contributors to the factor. They indeed are the essential elements for interpreting factors. When more than two original variables are prominent in any one factor (coefficients diverging from zero), it becomes more difficult to understand the underlying phenomena. The following part of the presentation will try to explain results from the study using the aforementioned methodology.

FACTORIAL ANALYSIS RESULTS IN QUÉBEC

Even though results were first compiled using only seven variables, excluding acci-

dents, to permit comparison of accident and non-accident populations, the present study compares accident and total populations. No special relationships were found between the populations in terms of the seven variables. This presentation limits discussion to the first three factors which can be used to explain over 80% of all variances. Tables 2 and 3, Tables 4 and 5 and Tables 6 and 7 are first, second and third factor tables respectively for accident and total worker populations.

Factor 1

Examination of Tables 2 and 3 indicates that both populations show similar behaviour with the exception of mines 6 and 7. Also, that Mine 10 does not follow the general model for the seven other mines, representing three different mining camps. The first factor primarily concerns the diversity of age and experience level which are quite uniform in the mines in the study.

In most mines, total hours worked is a secondary contributor to this factor. This means experienced miners (mostly local) either have less serious accidents and come back faster to work or work more overtime. The first assumption does not seem reasonable, because it is more difficult with age to physically recover from an accident. Moreover, overtime seems to be related to age or experience, as indicated by the contribution of these variables to the first factor, notably at Mines 2, 4 and 9. This results from a well known policy in the industry to assign overtime on the basis of seniority.

Mine 6 is a special case; it was impossible to compile the total underground experience of miners, and as a result production and development activities were grouped together. Consequently, miner variable fluctuations compared to other miners in the population are reduced. All factors for this mine are more complex, because of the influence of several variables in each factor. Moreover, the two populations were not stable, increasing the complexity of interpretation. The first factor highlights the fact that workers are more liable to accident when less knowledgeable about mine specific conditions. It also indicates that accidents occur more frequently when production/development work is involved. The negative relation to bonus rate seems to correlate accident frequency rate to worker inexperience. This conclusion was reached earlier when examining histograms of accident frequency rate versus experience.

For the overall miner population at Mine 6, the first factor highlights the relationship between seniority and production/development activities. This means that miners with considerable seniority are well represented in the non-accident population; it is the reverse of the trend in the accident population. Also, accident influence is considerably reduced in the overall underground population when compared to the accident population, because of

the high proportion of uninjured miners (60%).

At Mine 10, the annual turnover rate (122%) was too high to permit seniority to influence the first factor. In 1980-1981, the level of activity in the Canadian mining industry was such as to cause a shortage in manpower supply. Workers after a few months experience at remote mines offered their services as experienced miners to mines more closely located to population centers.

Mine 7 started operations in 1979 and was still recruiting personnel in 1980-1981. As in the case of Mine 10 for the accident population, the combined effects of workforce increase and rotation of some workers has considerably muted seniority fluctuations. For the total population, fluctuations in overtime and total hours worked were more important in terms of factors than fluctuations in age and total experience. The study does not provide clear understanding of the causes of the low percentage of variance explained by the first mine factor.

Factor 2

Factor 2 for accident population at seven of the ten mines and for total population at four mines, second factor related bonus rate to main miner activity, as shown in Tables 4 and 5. Simply stated, development activities lead to more bonus than production activities which, in turn, command more bonus than service jobs. Development is a true contract activity. It is physically more demanding since high productivity is required. As previously stated, miners do not last long on development and companies pay more to maintain a pool of higher skilled labor for this activity. Production also pays more than services, because of its importance to the economic survival of a mine. Variations in bonus rate is, therefore, the second major cause of variance between miners in Québec underground mines, and is linked to worker's main activity.

The second factor for Mine 6 is a relationship between the number of accidents and overtime for the accident population. This may indicate that the mine either selects overtime workers on the basis of availability or has a policy of choosing those less prone to accidents for overtime work. Since factor 1 at the mine showed that workers with more seniority were less often injured and more tied to services, it seems that overtime miners are senior service workers. This factor also includes the relation between bonus rate and department as a complement. Mine 7 shows the already explained relation between seniority and total hours worked. Mine 9 shows that a strong association between overtime and total hours worked is more important than a relation between activity and bonus rate.

For the total miner population, a link exists between overtime and total hours worked at Mines 9 and 10. This implies that injuries do not significantly influence total hours

worked within the population. Overtime, though, is variable enough to have an influence. At Mine 7, as at most other mines, the first factor is a relation between age and experience. At Mine 6, the relation between age and seniority constitutes the second factor. One must remember that data for total underground experience was unavailable for Mine 6.

Factor 2 at Mines 5 and 8 indicates a link between total number of accidents and total hours worked. This supercedes other potential factors because their bonus rates are the lowest of the 10 mines studied and overtime was quite limited. This seems to reinforce a previous hypothesis suggesting a link between bonus and accidents for production miners influenced by the hours worked.

Factor 3

The third factor (Tables 6 and 7) is much less stable than the previous two, although bonus rate/department links are evident at Mines 7 and 9 and overtime/total hours worked links are evident for Mines 1, 4 and 6 for injured miners. As well for the overall miner population, a link between total hours worked and overtime is evident for Mines 1 and 4 while a link between bonus and activity is evident for Mines 5, 7, 8 and 9.

Mines 3 and 10 shows links between seniority and total hours worked within the injured worker population while Mine 5 links overtime to seniority. It has already been indicated that this results in part from the organizational structure of Québec underground mines. Mines 2 and 8, as is the case of other mines, show a link between total hours worked and the number of accidents.

For the overall population of Mines 2, 3, 6 and 10, the number of accidents is included in factor 3. Mines 2 and 3 show a relation between the number of accidents and total hours worked. At Mine 10, the correlation between the number of accidents and number of days is outstanding. it can be qualified as an 'accident' factor. At Mine 6, the number of accidents is linked to bonus rate and, to a lesser extent, to seniority and work classification. The proportion of the variance explained by the factor is rather low, however, a fact attributable in part to the limited data available. It could be a combination of different linkages: work classification/bonus rate; seniority/number of accidents; etc.

Pooling ten mines together

Table 8 is an attempt to summarize this part of the study by pooling results obtained, as a unit, for the ten mines. Local variations are evidently lost in such a grouping and it becomes possible to assess individual mine deviations from the performance of a population of ten mines and 3381 miners. The first factor groups age, underground experience and seniority, like in most individual mines. The factor explains 47.5% of the fluctuations in the

accident population and 48.2% of the fluctuations in the general population. In both cases, total hours worked are a secondary contributor to the factor, implying that older and more experienced miners accumulated more working hours during the study period.

A link was established in the study between bonus rate and miner activity at nine mines for the accident population and at eight mines for the total population. It thus shows as second factor and explains 24.2% and 22.1% of the variations realized respectively for accident and total study populations. It must be considered a uniform and coherent characteristic of Québec underground mines.

The third factor for both populations is the link between overtime and total hours worked. It explains 16.5% of the variations within the accident population and 18.5% in the total underground population. It is a surprise to see the importance of this factor in the study results, realizing that it was a factor at only four of the ten mines.

A fourth factor highlights the link between total hours worked and number of accidents. Although the factor is not statistically significant, it reinforces the possibility of a link between increased accident risk and total work effort. Clearly, bonus does not show up as the major cause of underground accidents in Québec underground mines.

CONCLUSION

Although bonus does not appear as a major contributor to accidents in the multidimensional analysis, a problem is nonetheless apparent when examining production activities (figure 5). In most mines, a significant positive linear regression is present. One potential explanation is that both bonus and accidents are linked to a third variable, namely worker effort. While development activity effort is limited and bonus is earned more on skills than effort in this case, stope production is an endless series of varied activities requiring considerable effort. Production bonus is thus based on the level of effort more than on skill. Higher production bonus earners would be miners working harder than others, taking less breaks, rushing to their working place and leaving it late.

Based on a limited number of variables, the study shows that the prime cause of mine accidents is the lack of worker training, either to familiarize them with equipment and work environment or to instill in them proper safety procedures. This clearly comes out of accident frequency histograms plotted against total underground experience and mine seniority. Lack of follow-up training seems to cause a significant number of accidents for workers with some experience, as perceived from age and experience figures as well as from bonus histograms. Other studies in progress at Laval University are looking at the impact of organizational factors on mine accidents, and should identify factors with a negative

impact on mine accident rate.

The first recommendation derived from the present study was to standardize introductory training procedures in the Québec mining industry. Such a policy would insure proper training not only for newcomers to the workforce with no underground experience but also for those with prior training elsewhere in order to acquaint them with unfamiliar equipment and mine specific environmental problems. Such factors are variable from mine to mine and need to be addressed when bringing new workers on staff.

A second recommendation is to establish a system to identify and meet the retraining needs of workers in relation to individual careers. Different training procedures are required in each case.

The study has also shown that, in the Québec mining industry, in addition to human factors, organizational or technical ones, have an influence on safety. Other studies are presently investigating these aspects of the mine environment.

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FIGURE 1: ACCIDENT FREQUENCY IN RELATION TO MINER'S EXPERIENCE

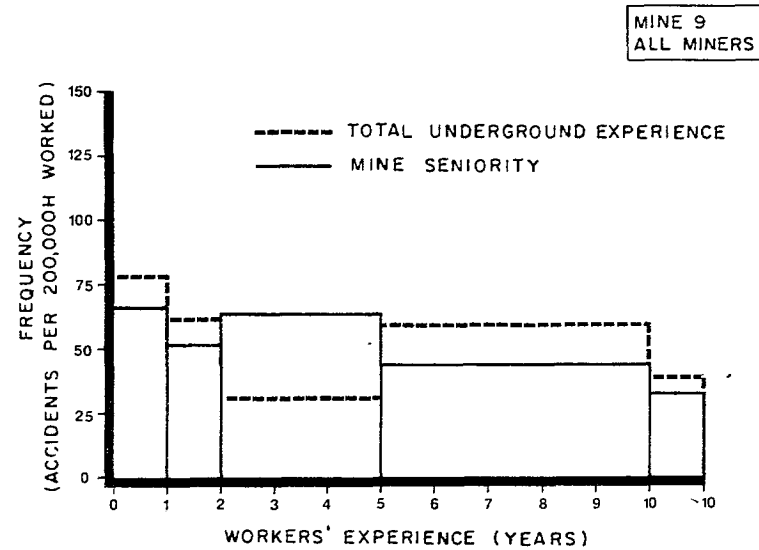
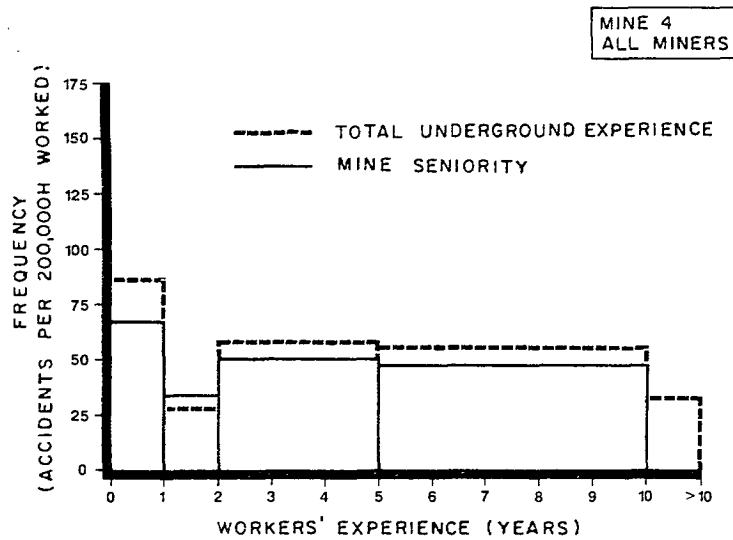
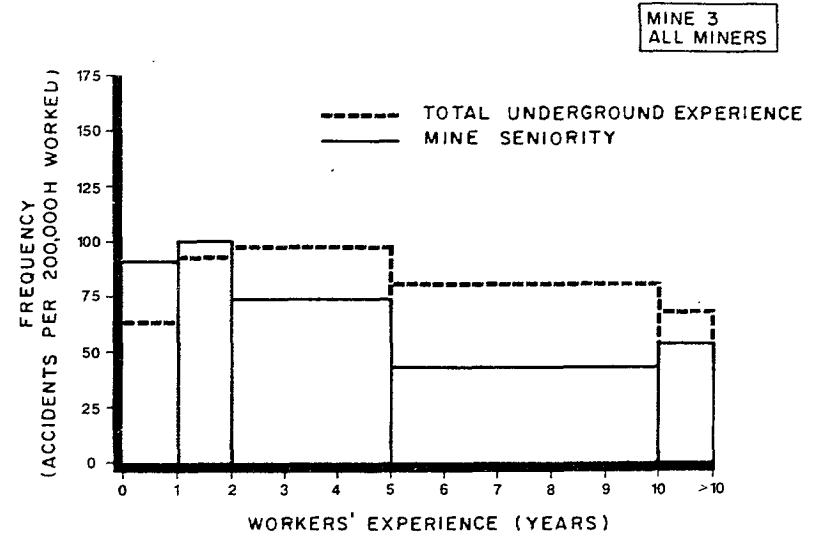
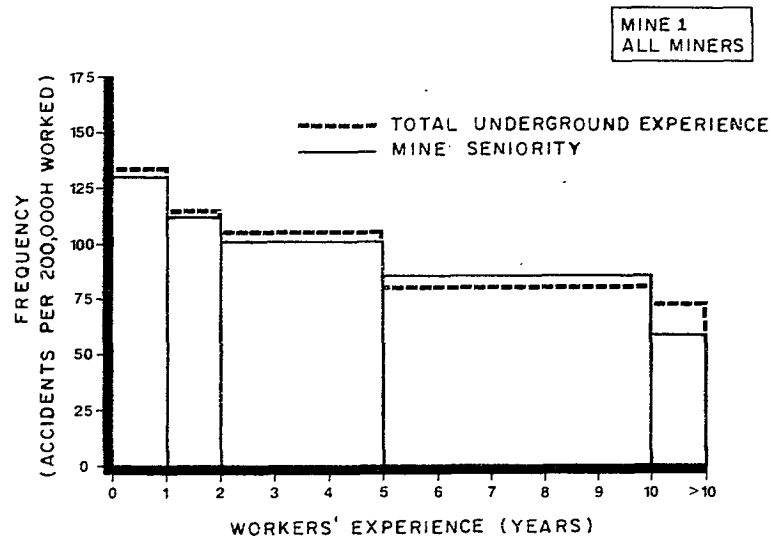


FIGURE 2: ACCIDENT FREQUENCY IN RELATION TO AGE

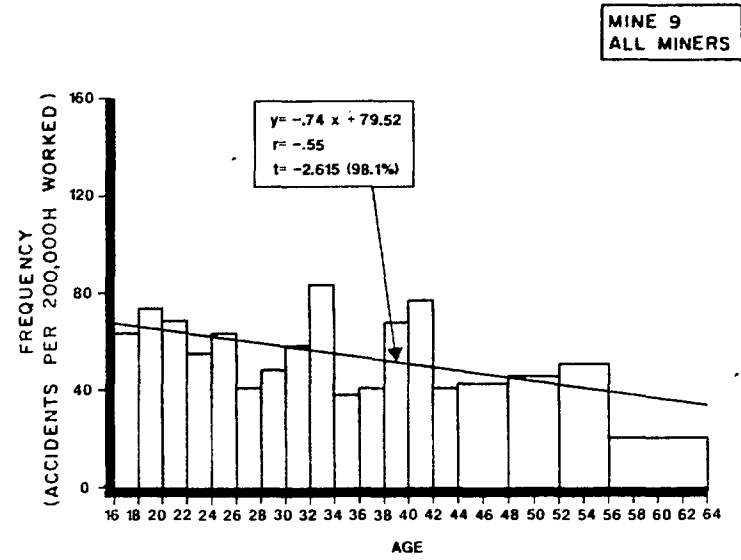
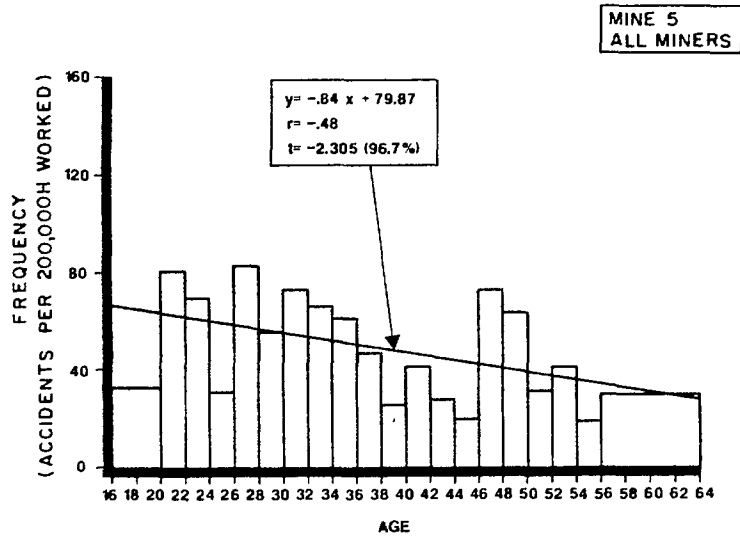
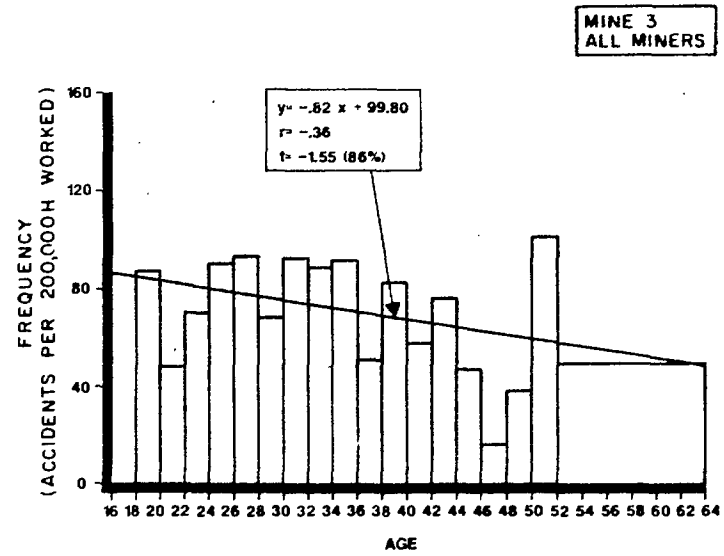
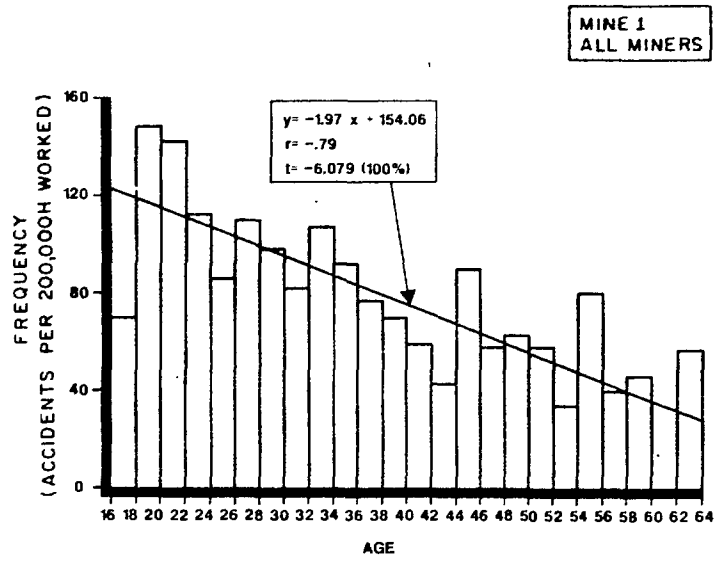
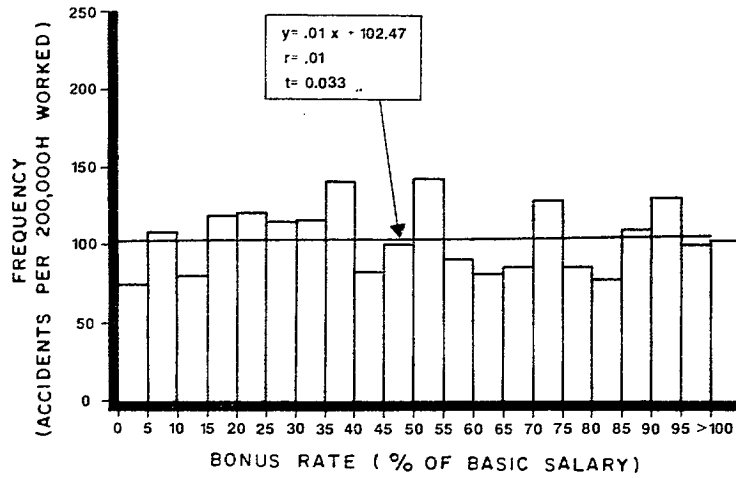
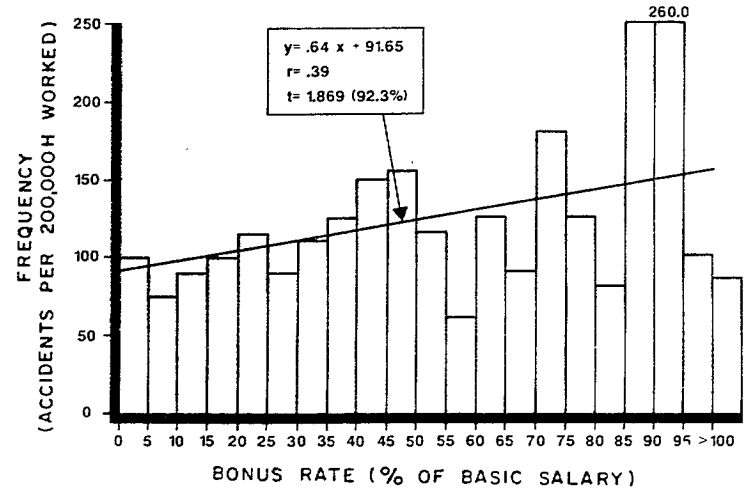


FIGURE 3: ACCIDENT FREQUENCY IN RELATION TO BONUS RATE

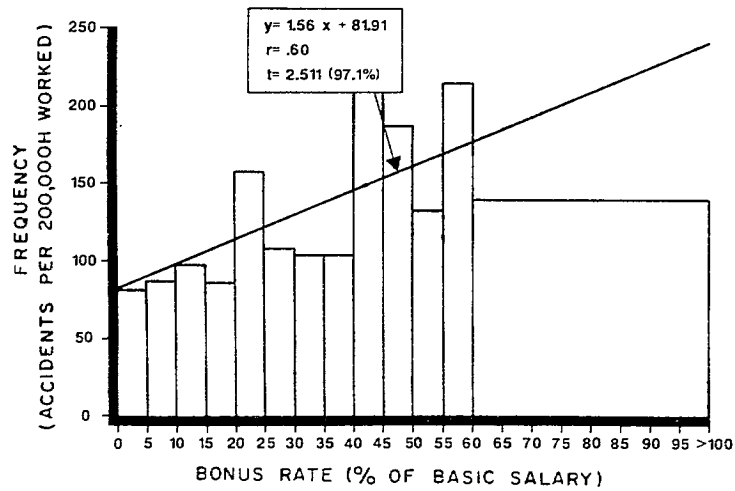
MINE 1
ALL MINERS



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ALL MINERS



MINE 8
ALL MINERS



MINE 9
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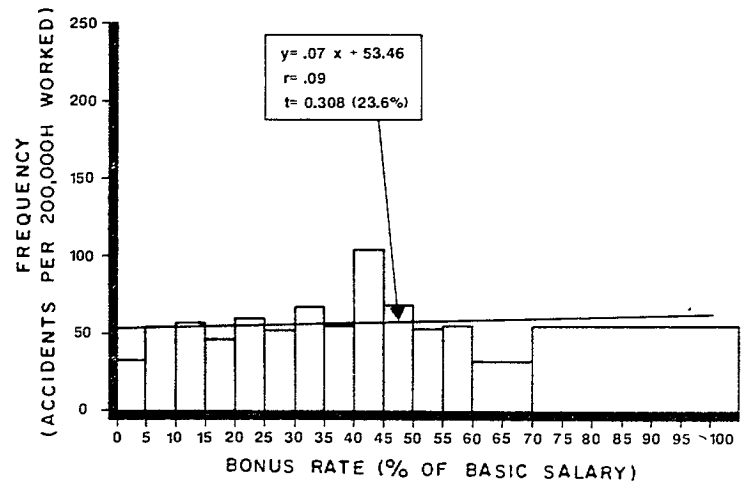


FIGURE 4 : ACCIDENT FREQUENCY IN RELATION TO BONUS RATE

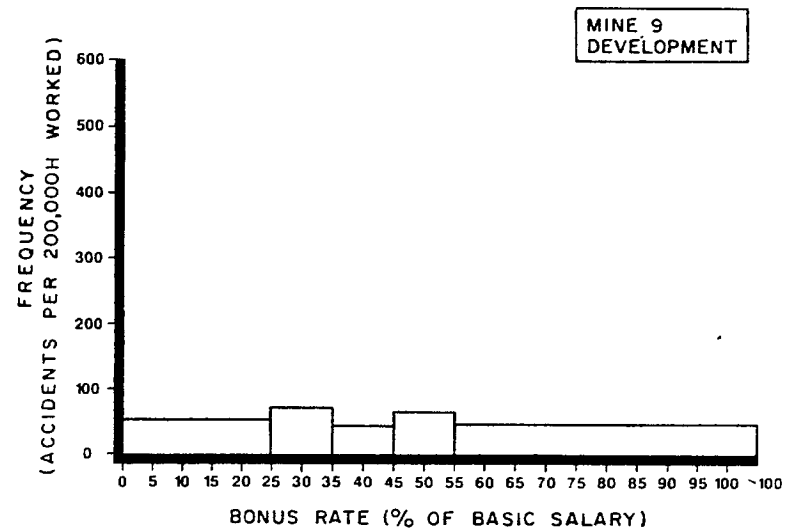
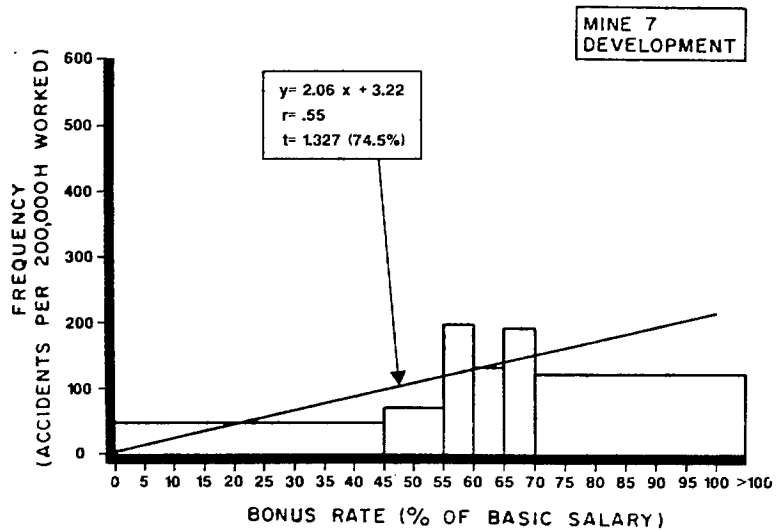
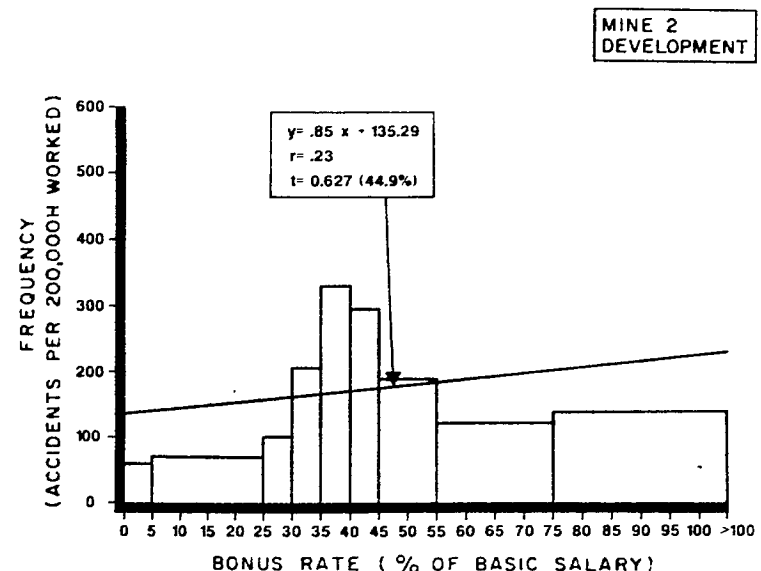
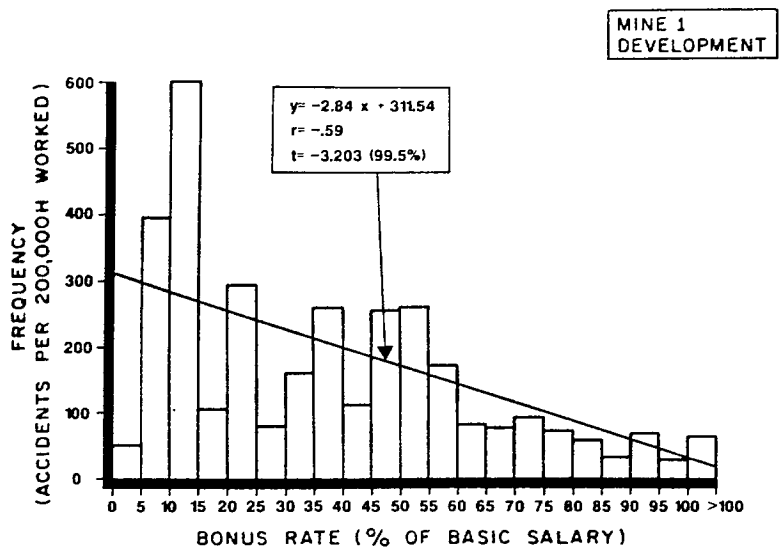
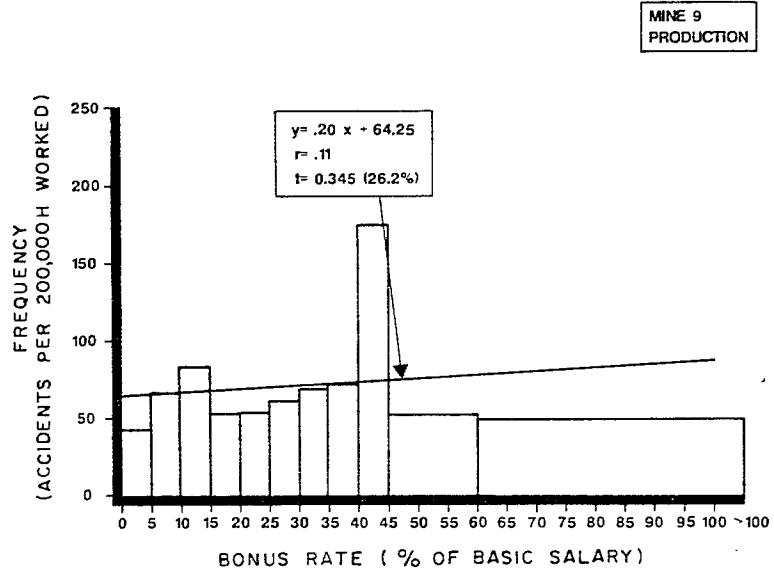
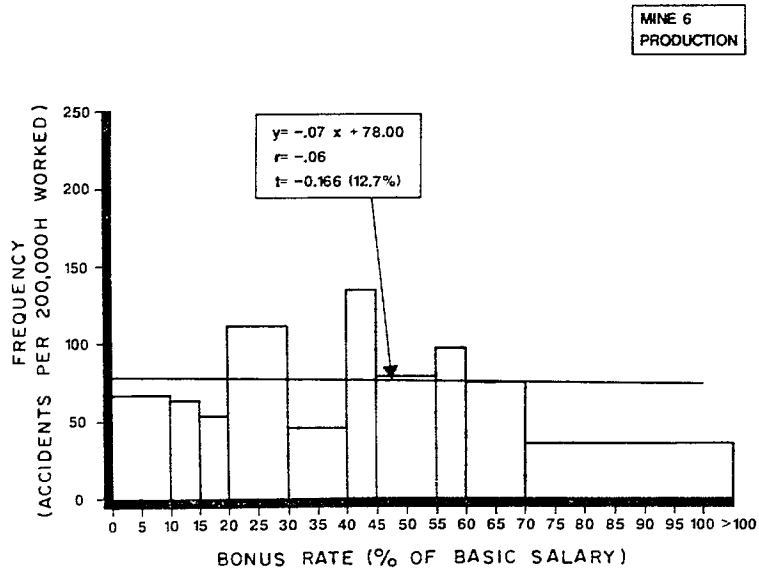
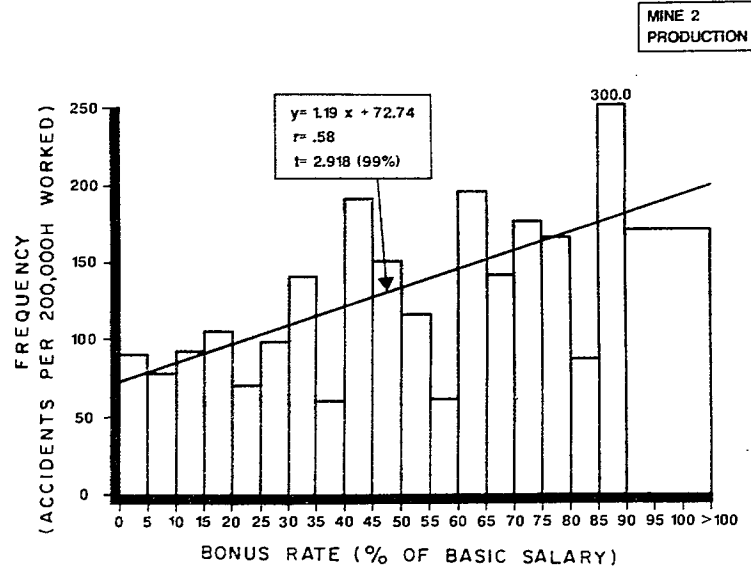
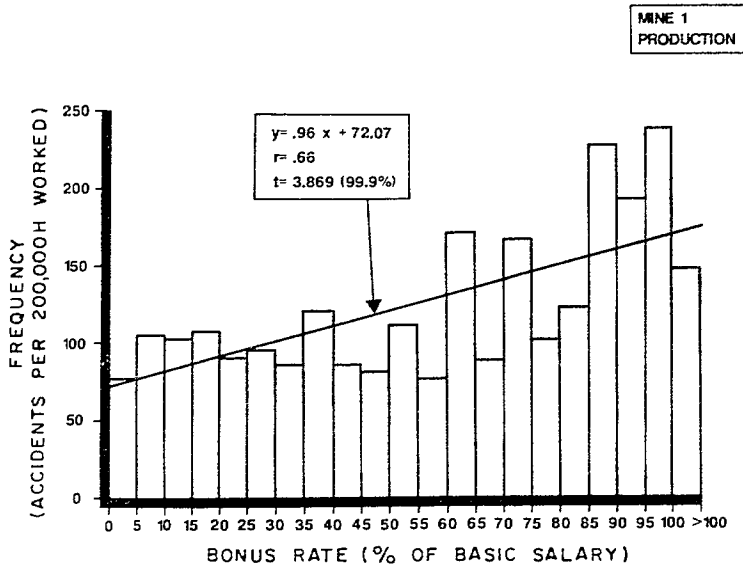


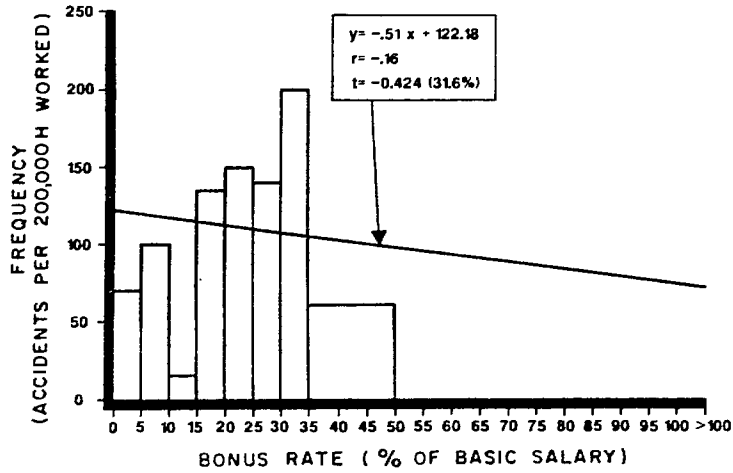
FIGURE 5: ACCIDENT FREQUENCY IN RELATION TO BONUS RATE



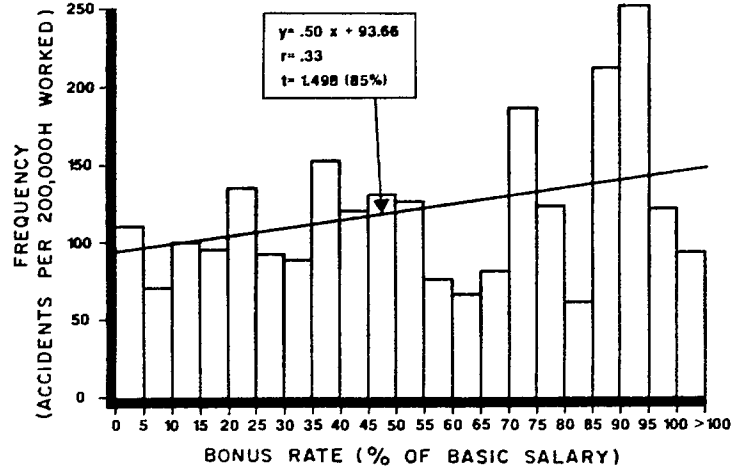
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FIGURE 6 : ACCIDENT FREQUENCY IN RELATION TO BONUS RATE

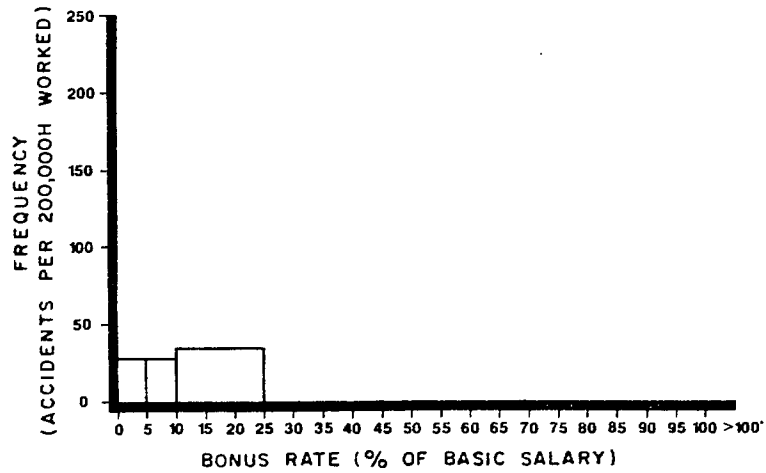
MINE 1
SERVICES



MINE 2
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MINE 5
SERVICES



MINE 9
SERVICES

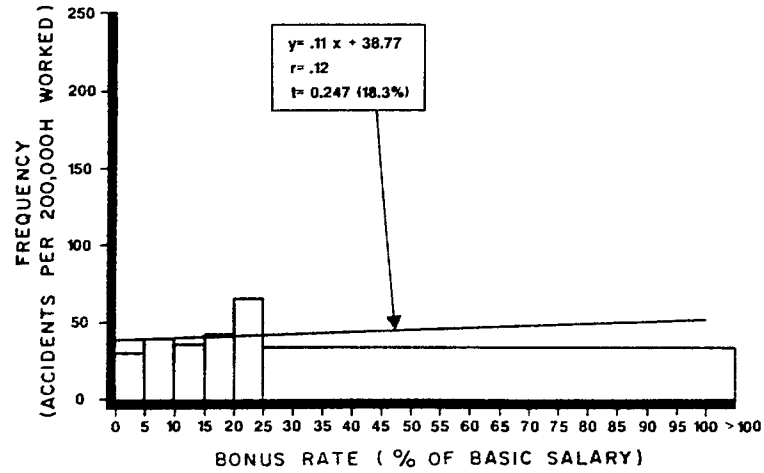
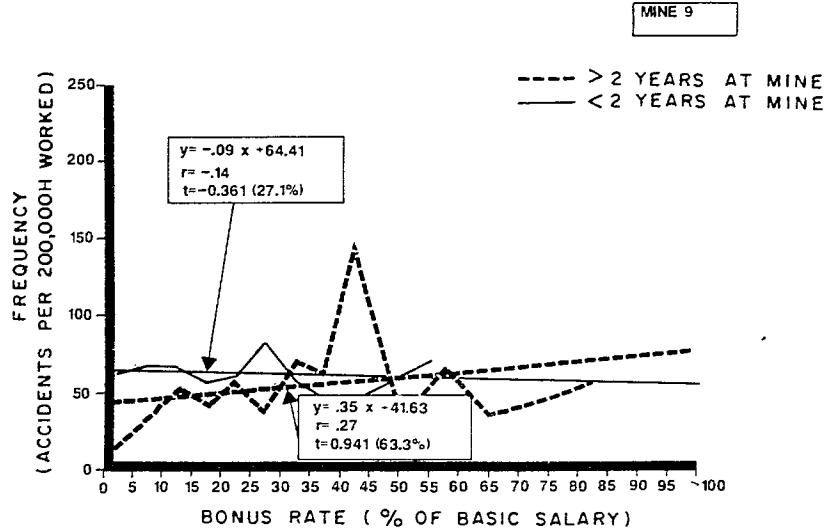
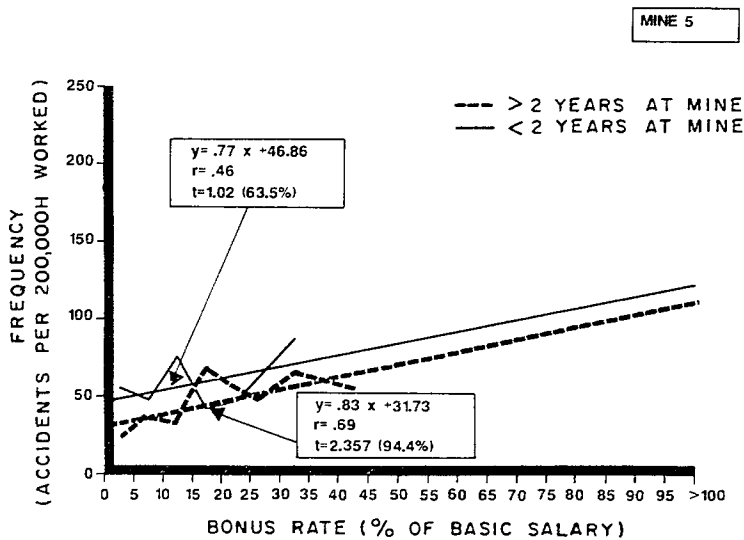
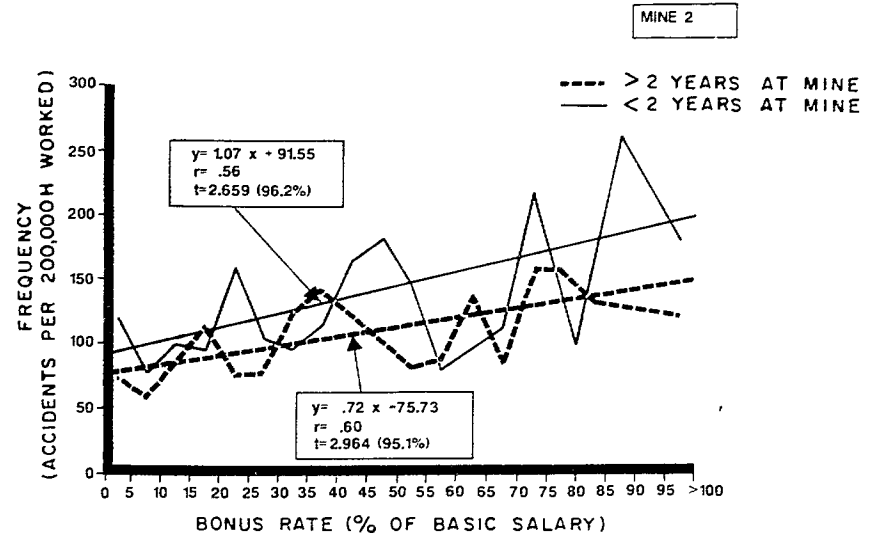
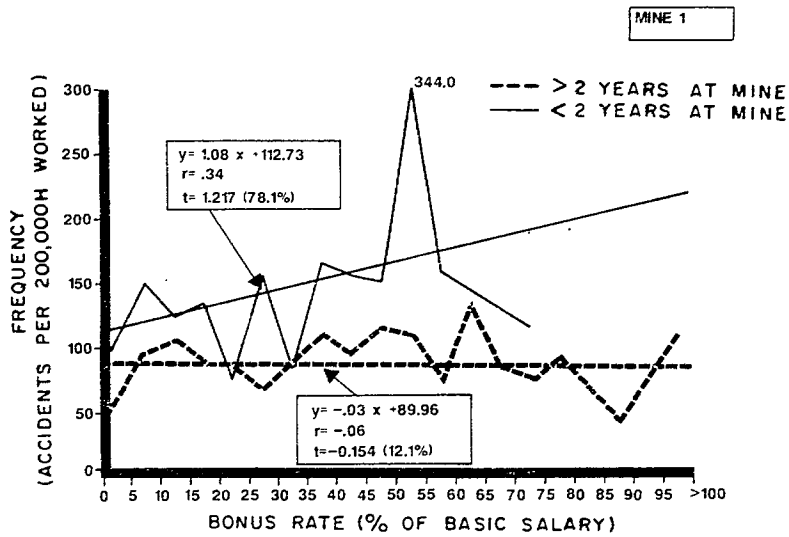


FIGURE 7 : ACCIDENT FREQUENCY IN RELATION TO BONUS RATE AND EXPERIENCE



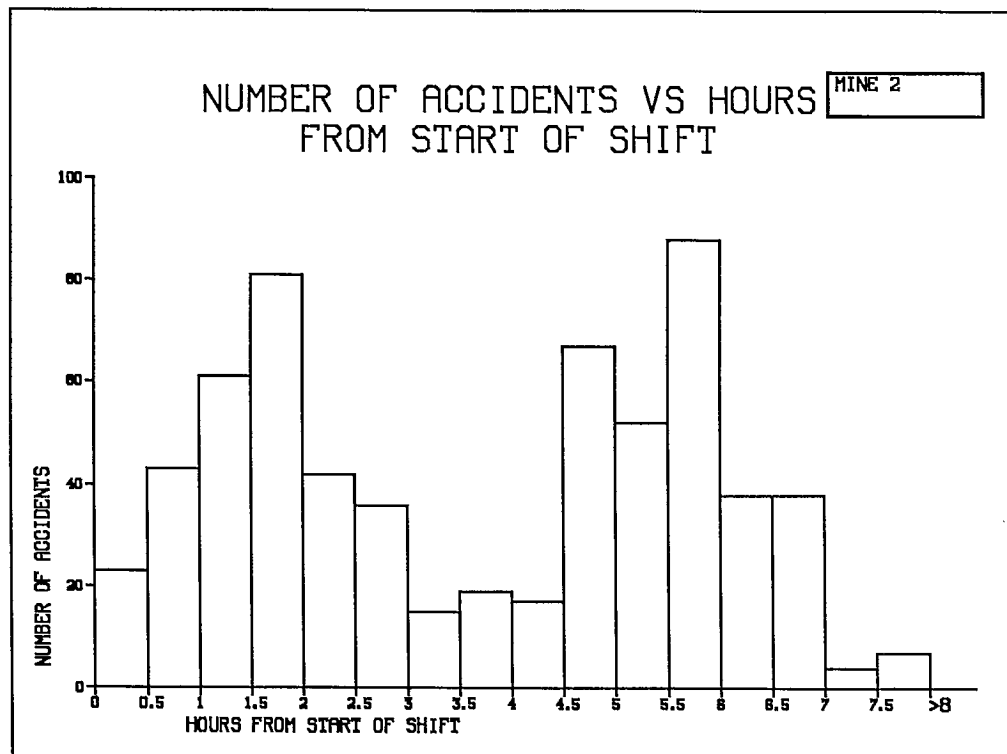
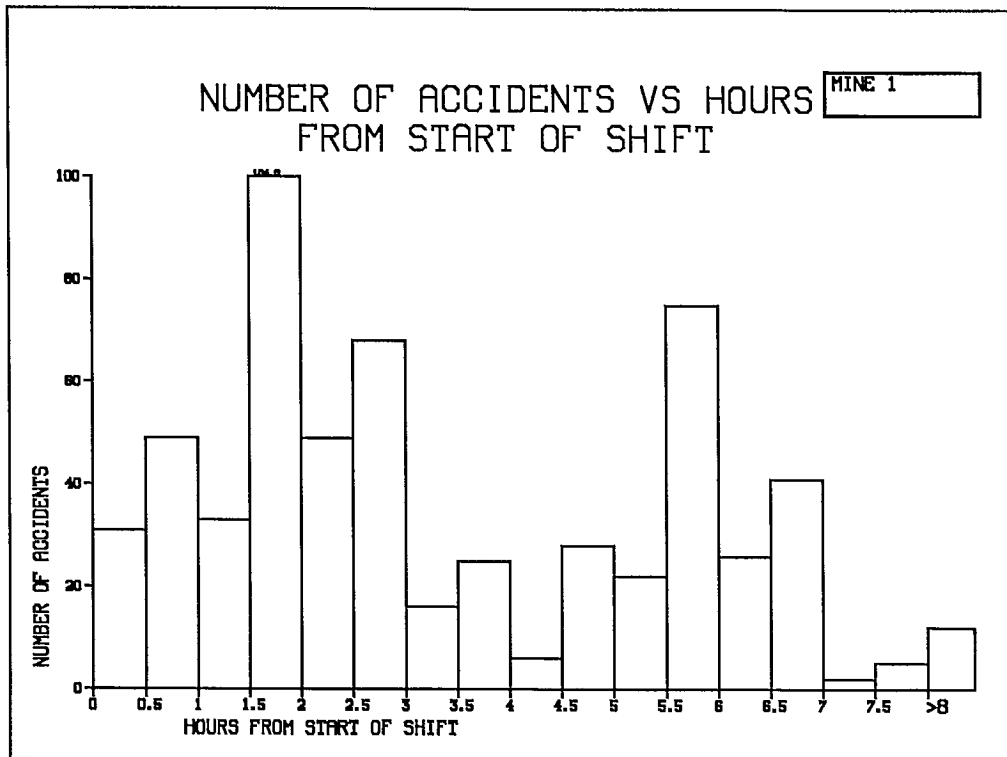


FIGURE 8

TABLE 1: COMPREHENSIVE DATA READY FOR MULTIFACTORIAL ANALYSIS

CODE	PERIOD	WORKED HOURS	OVERTIME	BASIC SALARY	BONUS	AGE	MINE SENIORITY	TOTAL EXPERIENCE	MAIN ACTIVITY
598.1	1	136	0	1092	152	32	8.2	12.1	2
	2	168	0	1349	373				
	3	168	8	1349	229				
	4	171	4	1511	310				
	5	160	0	1410	175				
	6	144	0	1269	26				
	7	128	16	1128	78				
	8	128	8	1128	130				
	9	168	8	1480	173				
	10	160	0	1410	215				
	11	156	4	1374	127				
	12	184	32	1621	420				
	13	156	0	1374	64				
	14	135	8	1194	288				
	15	168	0	1480	383				
	16	176	8	1683	267				
	17	128	0	1224	160				
	18	136	0	1300	214				
	19	181	8	1730	116				
	20	152	8	1453	186				
	21	136	8	1300	204				
	22	160	0	1530	293				
	23	168	8	1606	279				
	24	120	0	1147	284				

**TABLE 2: RESULTS OF NINE VARIABLE MULTIDIMENSIONAL ANALYSIS
IN QUÉBEC UNDERGROUND MINES, ACCIDENTEES POPULATION, FIRST FACTOR**

VARIABLES	MINE									
	1	2	3	4	5	6	7	8	9	10
AGE	0,85	0,78	0,87	0,81	0,83	0,04	0,93	0,89	0,86	0,82
SENIORITY	0,80	0,82	0,61	0,64	0,55	-0,61	0,21	0,72	0,69	0,16
TOTAL EXPERIENCE	0,94	0,91	0,93	0,86	0,90	*	0,93	0,94	0,97	0,83
WORKED HOURS	0,24	0,43	0,26	0,30	0,20	0,10	0,12	0,31	0,30	0,02
OVERTIME	0,03	0,24	0,11	0,00	0,15	0,08	0,13	0,16	0,07	0,14
BONUS RATE	0,13	0,09	-0,03	0,45	0,17	-0,28	0,00	0,20	0,22	-0,02
ACTIVITY (S,P,D)	0,07	0,08	0,02	0,15	-0,20	0,54	-0,09	-0,10	-0,04	0,05
NUMBER OF ACCIDENTS	-0,03	-0,06	0,06	-0,01	-0,11	0,84	-0,06	-0,12	-0,05	0,02
LOST DAYS/ACCIDENT	0,01	-0,03	0,05	0,08	0,03	0,39	0,06	0,09	0,03	-0,07
VARIATION EXPLAINED (%)	42,8	51,3	46,1	52,1	46,7	47,8	37,9	48,8	47,0	37,0

* information not available at mine

**TABLE 3: RESULTS OF NINE VARIABLE MULTIDIMENSIONAL ANALYSIS
IN QUÉBEC UNDERGROUND MINES, GENERAL MINER POPULATION, FIRST FACTOR**

VARIABLES	MINE									
	1	2	3	4	5	6	7	8	9	10
AGE	0,84	0,75	0,88	0,69	0,85	-0,07	0,05	0,89	0,89	0,83
SENIORITY	0,85	0,77	0,58	0,73	0,62	0,72	0,87	0,81	0,63	0,17
TOTAL EXPERIENCE	0,95	0,91	0,89	0,76	0,91	*	0,23	0,97	0,95	0,85
HOURS WORKED	0,31	0,24	0,24	0,46	0,27	-0,01	0,90	0,36	0,27	0,12
OVERTIME	0,08	0,23	0,12	0,21	0,19	0,02	0,51	0,18	0,22	0,09
BONUS RATE	0,04	0,04	0,01	0,41	0,06	0,07	0,12	0,11	0,05	0,00
ACTIVITY (S,P,D)	0,12	0,08	0,15	0,10	-0,23	0,67	-0,14	-0,12	0,06	0,13
NUMBER OF ACCIDENTS	-0,05	-0,01	0,03	-0,06	-0,06	0,27	0,22	-0,18	-0,04	0,00
LOST DAYS/ACCIDENT	0,00	-0,02	0,03	0,05	0,02	-0,06	-0,03	0,05	0,04	-0,03
VARIATION EXPLAINED (%)	44,9	47,6	47,7	53,3	50,2	54,9	41,9	50,8	49,6	41,0

* information not available at mine

**TABLE 4: RESULTS OF NINE VARIABLE MULTIDIMENSIONAL ANALYSIS
IN QUÉBEC UNDERGROUND MINES, ACCIDENTEES POPULATION, SECOND FACTOR**

VARIABLES	MINE									
	1	2	3	4	5	6	7	8	9	10
AGE	0,07	-0,01	0,04	0,20	-0,13	0,20	0,08	-0,02	0,08	-0,11
SENIORITY	0,05	0,11	-0,09	0,36	0,04	0,40	0,86	0,04	0,21	0,07
TOTAL EXPERIENCE	0,15	0,11	0,01	0,13	0,08	*	0,24	0,10	0,06	0,16
HOURS WORKED	0,11	0,10	-0,11	0,26	0,02	0,02	0,82	-0,10	0,77	-0,02
OVERTIME	-0,19	-0,33	0,15	-0,07	-0,27	-0,42	0,31	-0,09	0,79	-0,03
BONUS RATE	0,85	0,78	0,80	0,78	0,69	0,41	0,21	0,71	0,05	0,79
ACTIVITY (S,P,D)	0,81	0,71	0,79	0,85	0,71	0,41	0,04	0,67	-0,04	0,77
NUMBER OF ACCIDENTS	0,11	0,06	0,03	0,03	0,07	0,73	0,10	0,13	0,04	0,27
LOST DAYS/ACCIDENT	-0,06	-0,07	-0,11	-0,04	0,02	0,24	-0,10	0,06	-0,11	-0,04
VARIATION EXPLAINED (%)	25,2	25,9	26,5	16,3	21,1	21,8	28,6	19,8	21,0	24,3

* information not available at mine

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**TABLE 5: RESULTS OF NINE VARIABLE MULTIDIMENSIONAL ANALYSIS
IN QUÉBEC UNDERGROUND MINES, GENERAL MINER POPULATION, SECOND FACTOR**

VARIABLES	MINE									
	1	2	3	4	5	6	7	8	9	10
AGE	0,06	0,06	0,10	0,10	0,10	0,84	0,94	-0,02	0,15	0,12
SENIORITY	0,03	0,01	-0,03	0,25	0,25	0,70	0,15	0,03	0,34	0,32
TOTAL EXPERIENCE	0,13	0,08	0,14	0,21	0,09	*	0,93	0,00	0,19	0,07
HOURS WORKED	0,14	0,15	0,08	0,21	0,79	0,26	0,10	0,64	0,85	0,81
OVERTIME	-0,14	-0,18	0,13	-0,12	0,15	0,17	0,18	0,06	0,77	0,71
BONUS RATE	0,82	0,81	0,71	0,83	-0,03	0,05	-0,09	0,16	0,02	0,12
ACTIVITY (S,P,D)	0,78	0,79	0,72	0,85	0,06	-0,29	-0,08	0,01	0,01	-0,14
NUMBER OF ACCIDENTS	0,12	0,14	0,21	0,04	0,48	-0,04	-0,01	0,74	0,18	0,27
LOST DAYS/ACCIDENT	-0,04	-0,03	-0,03	-0,03	-0,02	0,12	0,04	0,03	-0,07	0,00
VARIATION EXPLAINED (%)	21,9	25,8	20,9	21,0	18,0	20,6	26,8	21,8	21,9	24,4

* information not available at mine

**TABLE 6: RESULTS OF NINE VARIABLE MULTIDIMENSIONAL ANALYSIS
IN QUÉBEC UNDERGROUND MINES, ACCIDENTEES POPULATION, THIRD FACTOR**

VARIABLES	MINE									
	1	2	3	4	5	6	7	8	9	10
AGE	0,08	-0,08	0,21	-0,13	0,19	0,20	-0,13	-0,08	0,00	0,14
SENIORITY	0,10	0,09	0,47	0,29	0,66	0,30	0,11	0,05	0,11	0,82
TOTAL EXPERIENCE	0,02	-0,01	0,06	0,18	0,16	*	0,02	0,01	0,09	0,05
HOURS WORKED	0,72	0,53	0,68	0,58	0,29	0,77	0,13	0,53	0,24	0,71
OVERTIME	0,77	0,01	0,10	0,59	0,61	0,59	-0,05	-0,01	-0,11	0,16
BONUS RATE	-0,09	0,12	-0,24	0,05	-0,10	-0,11	0,82	0,23	0,74	0,20
ACTIVITY (S,P,D)	-0,07	0,03	0,05	-0,06	-0,10	-0,30	0,83	-0,05	0,68	-0,10
NUMBER OF ACCIDENTS	0,05	0,57	0,05	0,06	-0,07	-0,02	0,21	0,75	0,07	0,14
LOST DAYS/ACCIDENT	-0,06	-0,01	-0,05	-0,11	0,00	-0,11	0,07	-0,02	0,07	-0,07
VARIATION EXPLAINED (%)	18,5	14,0	9,0	14,2	13,5	16,9	18,6	16,9	19,0	19,8

* information not available at mine

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**TABLE 7: RESULTS OF NINE VARIABLE MULTIDIMENSIONAL ANALYSIS
IN QUÉBEC UNDERGROUND MINES, GENERAL MINER POPULATION THIRD FACTOR**

VARIABLES	MINE									
	1	2	3	4	5	6	7	8	9	10
AGE	0,12	-0,09	0,05	0,13	-0,10	-0,01	-0,13	-0,01	0,03	0,01
SENIORITY	0,09	0,21	0,17	0,22	-0,08	0,27	0,04	-0,02	0,11	-0,04
TOTAL EXPERIENCE	0,10	0,08	0,15	0,25	0,00	*	-0,04	0,06	0,08	-0,05
HOURS WORKED	0,73	0,67	0,74	0,52	-0,04	-0,02	-0,06	-0,02	0,24	0,20
OVERTIME	0,76	0,11	0,06	0,60	-0,24	0,04	-0,17	-0,09	-0,13	0,08
BONUS RATE	-0,07	0,18	0,26	-0,11	0,62	0,46	0,80	0,70	0,78	0,10
ACTIVITY (S,P,D)	-0,02	0,07	0,00	-0,03	0,63	0,31	0,81	0,59	0,72	0,02
NUMBER OF ACCIDENTS	0,15	0,66	0,61	0,03	0,08	0,88	0,11	0,22	0,17	0,70
LOST DAYS/ACCIDENT	-0,01	0,04	0,07	-0,08	0,02	0,20	0,05	0,07	0,06	0,64
VARIATION EXPLAINED (%)	19,8	17,7	13,1	11,0	14,5	12,6	19,0	15,1	15,0	18,8

* information not available at mine

**TABLE 8: RESULTS OF NINE VARIABLE MULTIDIMENSIONAL ANALYSIS
IN TEN QUÉBEC UNDERGROUND MINES POOLED TOGETHER, FOUR FACTORS**

VARIABLES	ACCIDENTEES POPULATION				GENERAL MINER POPULATION			
	FACTOR				FACTOR			
	1	2	3	4	1	2	3	4
AGE	0,84	0,02	0,12	-0,14	0,83	0,03	0,15	-0,08
SENIORITY	0,67	-0,03	0,16	0,03	0,70	-0,06	0,15	0,10
TOTAL EXPERIENCE	0,86	0,13	0,03	-0,01	0,88	0,10	0,08	0,03
HOURS WORKED	0,33	0,09	0,58	0,36	0,33	0,08	0,60	0,53
OVERTIME	0,07	-0,12	0,60	-0,03	0,12	-0,11	0,62	0,06
BONUS RATE	0,07	0,73	0,02	0,07	0,01	0,71	0,01	0,09
ACTIVITY (S,P,D)	0,02	0,71	-0,16	0,09	0,06	0,70	-0,13	0,07
NUMBER OF ACCIDENTS	-0,06	0,08	0,01	0,49	-0,04	0,12	0,09	0,59
LOST DAYS/ACCIDENT	0,02	-0,02	-0,04	0,00	0,01	0,00	-0,01	0,06
VARIATION EXPLAINED (%)	47,5	24,2	16,5	5,3	48,2	22,1	18,5	5,6
CUMULATIVE (%)	47,5	71,7	88,2	93,6	48,2	70,3	88,8	94,4

FIGURE 2: ACCIDENT FREQUENCY IN RELATION TO AGE

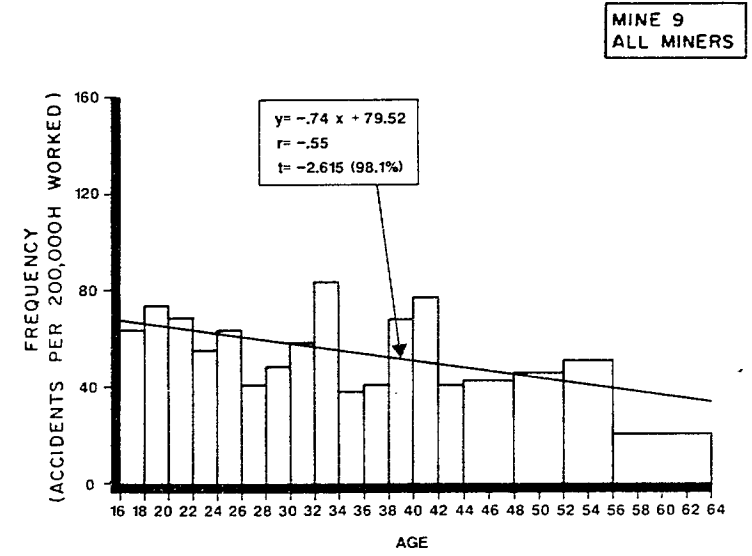
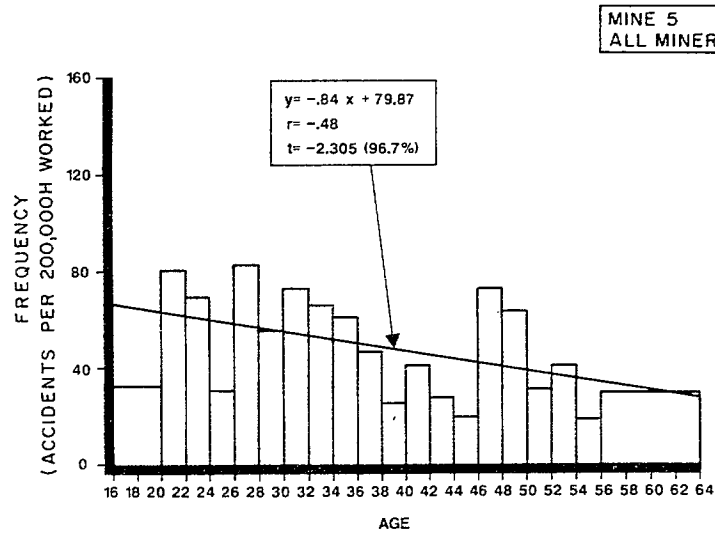
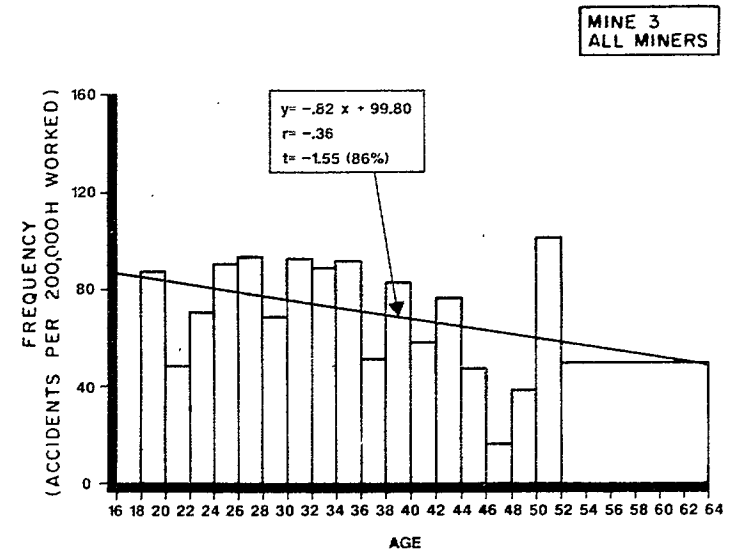
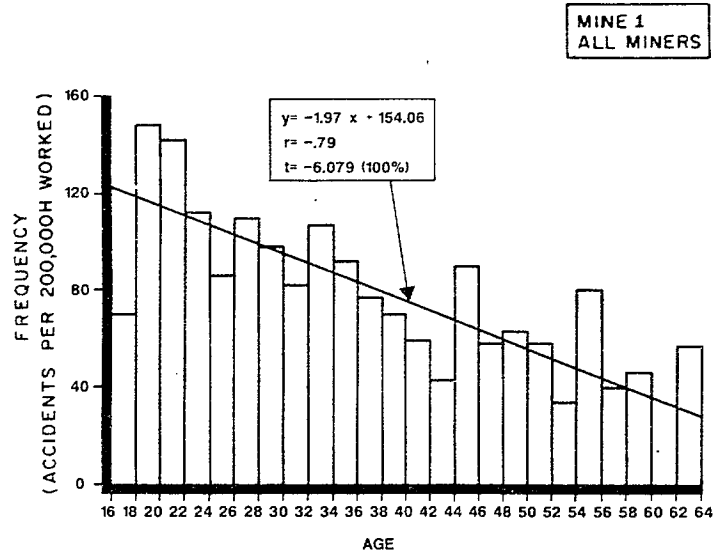
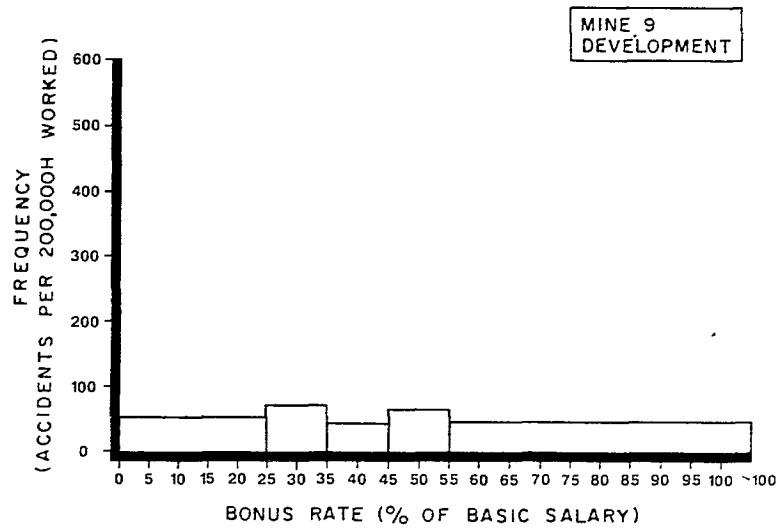
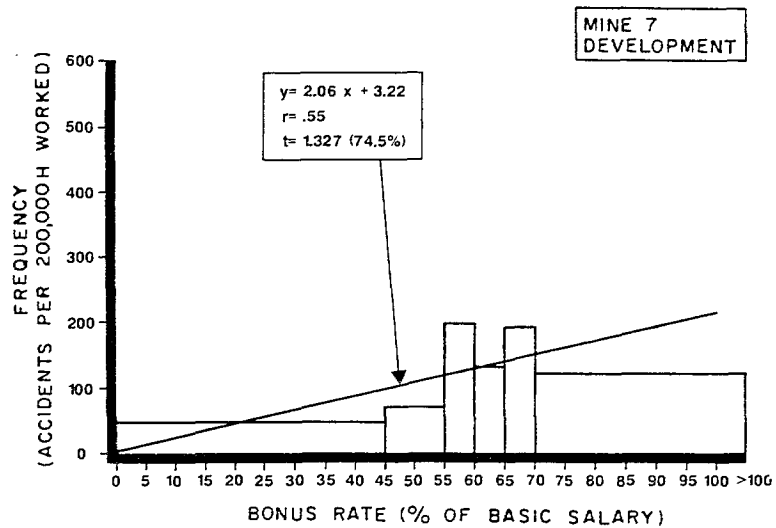
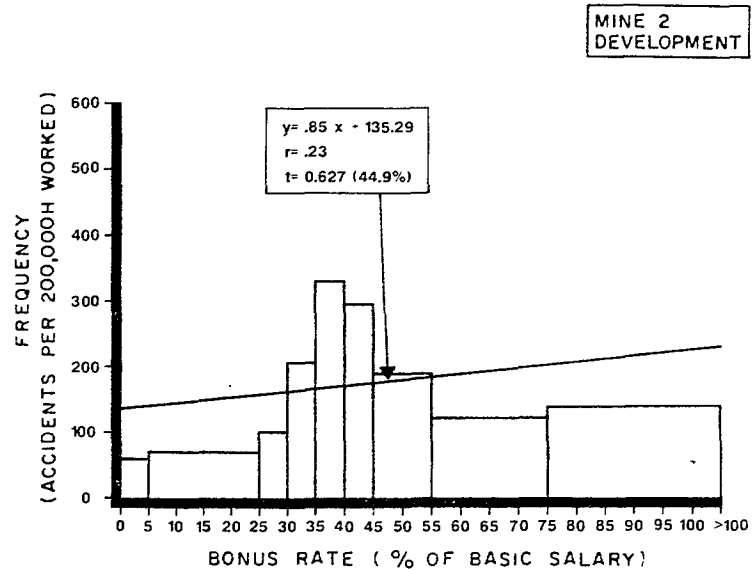
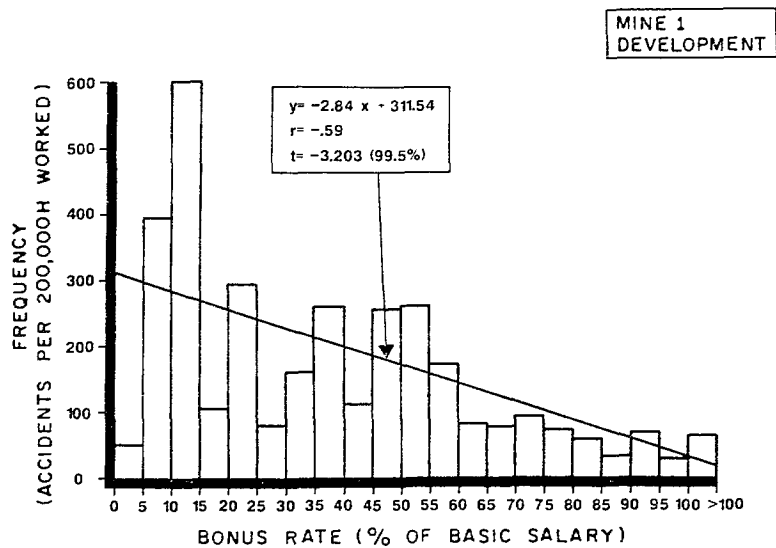


FIGURE 4: ACCIDENT FREQUENCY IN RELATION TO BONUS RATE



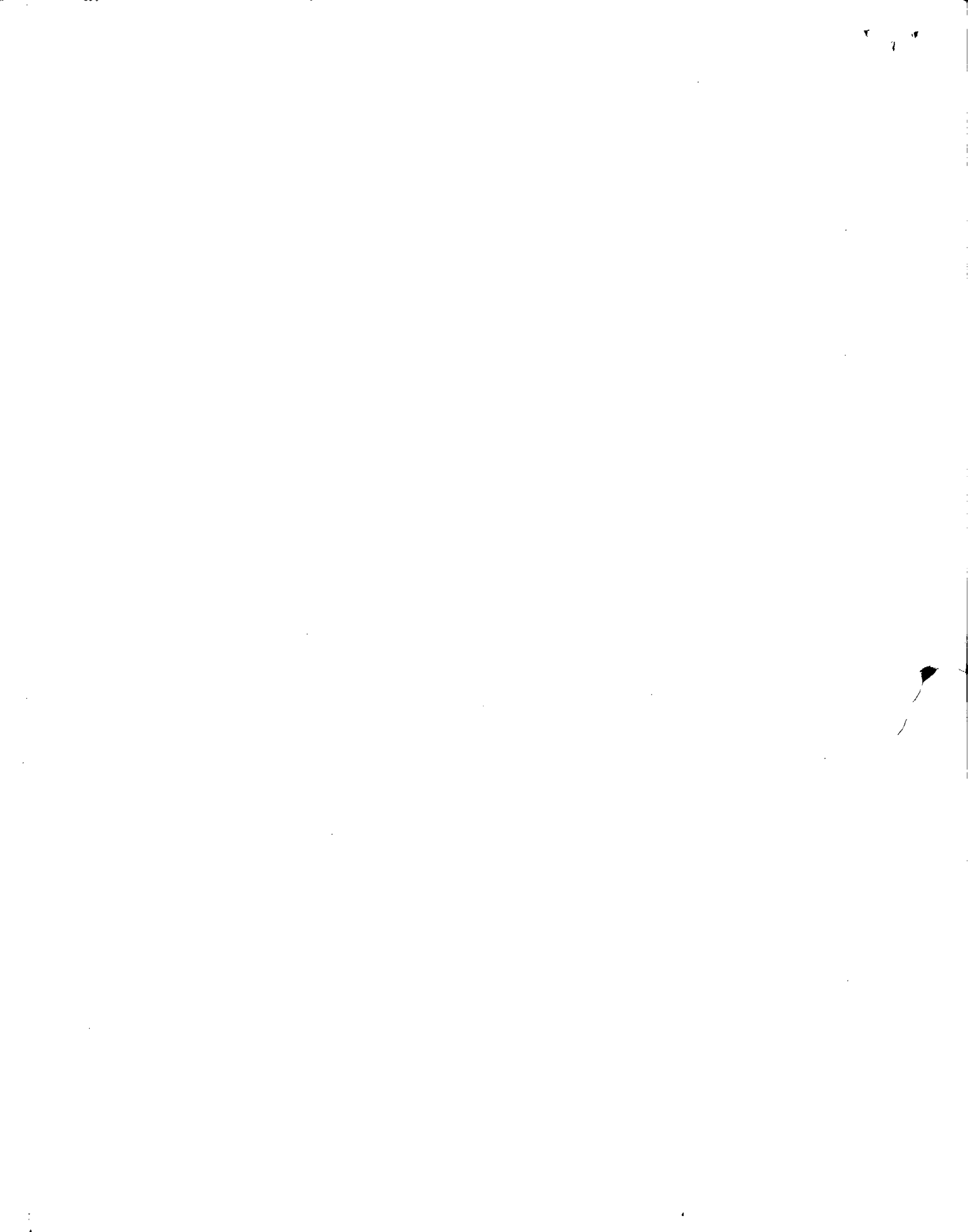
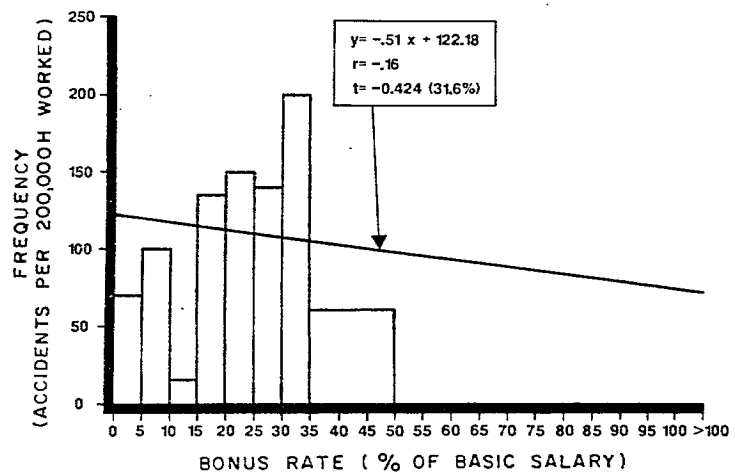
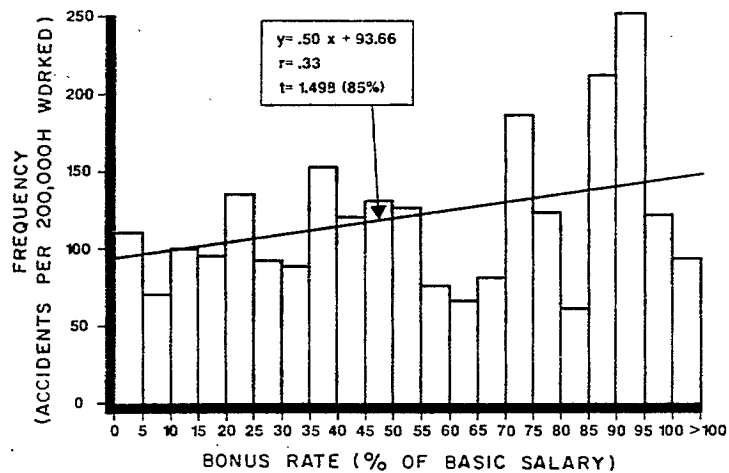


FIGURE 6 : ACCIDENT FREQUENCY IN RELATION TO BONUS RATE

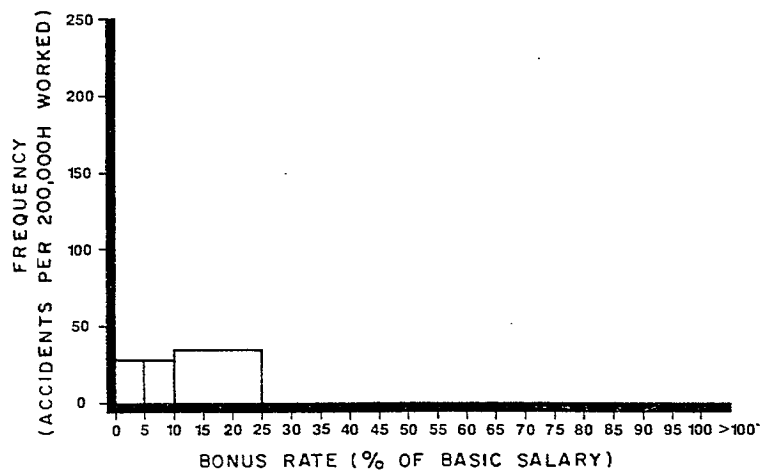
MINE 1
SERVICES



MINE 2
SERVICES



MINE 5
SERVICES



MINE 9
SERVICES

